

## Curriculum Vitae

Jørgen Delman, PhD, Director, NIAS Nordic Institute of Asian Studies  
Joined NIAS on 1 January 2002

**Nationality:** Danish (male)

**Year of birth:** 1950

**Education:**

Ph.D. Institute of East Asian Studies, University of Aarhus. Subject: State and farmer in China after the rural reforms of the early 1980s. Title of the dissertation: "Agricultural Extension in Renshou County, China - A Case-study of Bureaucratic Intervention for Agricultural Innovation and Change", 1991.

M.A. Institute of East Asian Studies, University of Aarhus. Subject: China's economic development and the evolution of Chinese theories on the political economy of transitional society, 1949-1976.

Diploma Course in the history of modern China, Department of History, Beijing University, China, 1977-1978.

B.A English Language and Literature, Institute of English, University of Aarhus, Denmark, 1972.

### KEY QUALIFICATIONS

- ▶ *Research:* Socio-economic, institutional, organizational aspects of development in China; China's political system; innovation, knowledge systems and processes in the interface between state and business sector in China; international development cooperation; terrorism and security in Asia; EU-Asia relations;
- ▶ *Management:* Business, research, and cross-cultural management at senior level; extensive Project Director and Team Leader experience in development consulting;
- ▶ *Teaching* at university level, in development assistance projects, and in the corporate sector;
- ▶ *Consulting:* Institutional and organisational analysis; programme and project development, in particular in relation to rural and agricultural institutions, incl. farmers' organisations, business sector initiatives and business development services; implementation of projects in support of rural and agricultural development as well as business development services, SME, micro-enterprise development and export promotion; business consulting as well as match-making between Danish/EU and foreign enterprises; worked with all major multilateral development organisations and DANIDA.
- ▶ *Human resource development:* Training needs analysis, curriculum development, organisation and implementation of training programs, and use of participatory approaches; HRM and HRD experience; intercultural communication in business and development activities; experienced negotiator in different cultural environments; participatory moderation and facilitation of learning processes, workshops and seminars;
- ▶ *Dissemination:* Experienced public speaker; frequent appearances in the media; extensive experience with organization of conferences, workshops etc.; considerable list of academic and non-academic publications and working papers.

## CURRENT RESEARCH PROJECTS

Project 1	Unlocking China's business environment – business, policy making, and governance in China
Project 2	Globalization and mega-cities: Challenges to the businesses sector and the party-state of sustainable mega-city development in China (under preparation)
Project 3	China's green energy and climate stance: New challenges in a globalizing world

## LANGUAGE SKILLS

<i>Language</i>	<i>Reading</i>	<i>Speaking</i>	<i>Writing</i>
English	5	5	5
German	2	2	2
French	3		
Chinese	5	5	3
Danish (mother tongue)			

## COUNTRY WORKING EXPERIENCE (outside EU area)

<i>Country</i>	<i>Date</i>
Cambodia	2004
China	2008, 2007, 2006, 2005, 2004, 2002, 2001, 2000, 1999, 1998, 1997, 1991-96, 1990, 1989, 1988, 1987, 1983-86, 1982, 1977-78
Hong Kong	2004, 2002
India	1999
Mongolia	1996
Vietnam	2008, 2007, 2006, 2005, 2004, 2003, 2002, 2001
Russia	1999, 1998
Poland	1999
Malawi	2001
Mozambique	2001, 2000
Ghana	2000
Kenya	2000
Tanzania	2001
Peru	2000, 1999, 1998, 1997

## MEMBERSHIP OF PROFESSIONAL BODIES:

- Member of the Overseas Development Institute: Agricultural Research and Extension Network (since 1979)
- Member of the European Conference on Agricultural and Rural Development in China (ECARDC) (since 1989); member of the Steering Committee (1989-1991; 2002-)
- Member of the Europe-China Academic Network (ECAN) (since 2006)
- Member of the Association of Danish Masters (since 1978); member of the Board of the Section of Managers of the Association (since 2006)

The subsequent sections of the CV are organized as follows:

1. Employment record
  2. Consultancy and other short-term assignments
  3. Conferences/seminars/workshops
  4. Peer reviews and academic review committees (since 2001)
  5. Positions of trust
  6. Own training
- Publications

**I. EMPLOYMENT RECORD**

<i>Date</i>	2009 (Feb.) -
<i>Location</i>	Denmark
<i>Company</i>	Institute of Cross-cultural and Regional Studies (TORS) at Copenhagen University
<i>Position</i>	<b>Professor of China Studies</b>

<i>Date</i>	2002 (Jan) – 2009 (Jan)
<i>Location</i>	Denmark
<i>Company</i>	NIAS - Nordic Institute of Asian Studies
<i>Position</i>	<b>Director</b> ; from 1.1. 2005 also employed as <b>Associate Professor</b> at the University of Copenhagen
<i>Description</i>	<p>Main tasks as Director:</p> <ul style="list-style-type: none"> <li>▶ Initiation and implementation of restructuring of NIAS ownership. New ownership by University of Copenhagen, Copenhagen Business School and Lund University as of 01.01.2005, new organization, development of a new Nordic partnership (Nordic NIAS Council), development of a new strategy and financing plan; renegotiation of membership arrangements and financing in 2007.</li> <li>▶ Strategy development and business planning</li> <li>▶ Research management</li> <li>▶ HRM and HRD</li> <li>▶ Financial management</li> <li>▶ Networking</li> <li>▶ PR and marketing; development and implementation of communication strategy</li> <li>▶ Own research: Business and politics in China and Vietnam: political organization of the private sector and its contributions to the transformation of the political system; civil society in China: business organizations and farmers organizations; China's new role in Africa; Asian security; China's energy strategy and politics</li> </ul> <p>The main activities of NIAS are:</p> <ul style="list-style-type: none"> <li>▶ Research on modern Asia in transformation; current focus is on East, South East and South Asia (research themes: 'Violence, security needs and regional cooperation in Asia'; 'Gender politics in Asia'; 'Private business sector and the state in Asia'; 'Asian governance and institutions in transition')</li> <li>▶ Asia research publications programme, NIAS Press</li> <li>▶ Support to Nordic research on Asia, i.a. through maintaining a research library and information centre with up-to-date electronic services, including a web-based "AisaPortal"</li> <li>▶ Support to students studying Asia through a specific service package</li> <li>▶ Establishment of a Nordic, networked Asian Century Research School Network (ACRSN)</li> <li>▶ Scholarly conferences, seminars etc.</li> <li>▶ Publishing and dissemination of research results</li> <li>▶ Research based consultancy assignments</li> </ul> <p>From 1.1.2005, NIAS has become an independent Nordic Institute attached to the University of Copenhagen with part of its core funding from the Nordic Council of Ministers. NIAS has about 25-28 staff (incl. externals) and an annual turnover of about 12 mill. DKK.</p> <p><b>Special assignments:</b></p> <ul style="list-style-type: none"> <li>▶ Organizing and co-ordinating the transition from Nordic to national ownership through 2003-2004. Support to creation of Managing Consortium comprising main partners (Copenhagen University, Lund University, Copenhagen Business School) and Nordic NIAS Council (comprising more than 20 Nordic universities and research institutes)</li> </ul>

	<ul style="list-style-type: none"> <li>▶ June-December 2006: On behalf of the Nordic Council of Ministers and the NIAS Board, in charge of organizing independent peer evaluation of NIAS by three international scholars. The evaluation was positive and affirmative towards the quality and the level of output of NIAS' research and all other activities and services, but more uncertain about how to secure NIAS' future as an institute managed by a dedicated managing Consortium.</li> </ul> <p>NIAS has an annual budget of about 11-12 mill. DKK</p>
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<i>Date</i>	1998-2001
<i>Location</i>	Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Head of Department</b> , Private Sector and SME Development
<i>Description</i>	<p>Duties:</p> <ul style="list-style-type: none"> <li>▶ Department strategy, business development, incl. joint business development with other departments in the Environment and Energy</li> <li>▶ Marketing of services;</li> <li>▶ Project management;</li> <li>▶ Administrative and financial management;</li> <li>▶ Staff management and HRD;</li> <li>▶ Backstopping of staff posted abroad,</li> <li>▶ Project management and consulting in development projects and with Danish and international public and private sector clients.</li> </ul> <p>The Department had about 15 full-time employees and a number of fixed term staff on projects. Annual turnover of about 20 mill. DKK.</p>

<i>Date</i>	1996-1998
<i>Location</i>	Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Senior Consultant</b>
<i>Description</i>	<p>Institutional and human resource development in the rural sector with the Agricultural and Fishery Department in RAMBOLL. Tasks:</p> <ul style="list-style-type: none"> <li>▶ Short-term field assignments</li> <li>▶ Project management at HQ</li> <li>▶ Acquisition of new projects/assignments</li> </ul> <p>Strategic and market development of the services of the Department (primarily transitional economies in Asia and East Europe).</p>

<i>Date</i>	1990-1996
<i>Location</i>	Denmark and China
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Senior Consultant</b>
<i>Description</i>	<p>Institutional and human resource development. Tasks: Preparation and management of the China-EU Centre for Agricultural Technology project (CECAT)</p>

<i>Date</i>	1988-1990
<i>Location</i>	Denmark
<i>Company</i>	University of Aarhus, Institute of East Asian Studies
<i>Position</i>	<b>Research Fellow</b>
<i>Client</i>	The Danish Council for Development Research (Research grant)
<i>Description</i>	<p>Project title: "The Role of Agricultural Extension in the Modernisation of China's Agriculture". Produced a Ph.D. thesis with the title: "Agricultural Extension in Renshou County, China - A Case-study of Bureaucratic Intervention for Agricultural Innovation and Change". Teaching of courses on the history of rural China and the Chinese political system</p>

<i>Date</i>	1987-1988
<i>Location</i>	Denmark

<i>Company</i>	University of Aarhus, Institute of East Asian Studies
<i>Position</i>	<b>Part-time Research Fellow</b>
<i>Client</i>	Danish Council for Development Research (research grant)
<i>Description</i>	Project: "Technical and vocational education in connection with foreign projects in China". Conducting a combined interview and questionnaire survey on the experience of Danish companies with training of Chinese counterparts in China and in Denmark.

<i>Date:</i>	1986-1988
<i>Location</i>	Denmark
<i>Company</i>	China Information Service, University of Aarhus
<i>Position</i>	<b>Training Consultant</b>
<i>Description</i>	<p>Scope of work:</p> <ul style="list-style-type: none"> <li>▶ Curriculum development for various short-term courses on China (both general and specialised) for Danish companies;</li> <li>▶ Conducting training courses for Danish companies and their staff members;</li> <li>▶ Consultancy for international development organisations and Danish business.</li> </ul>

<i>Date</i>	1983-1986
<i>Location</i>	Beijing, China
<i>Company</i>	FAO
<i>Position</i>	<b>Programme Officer</b>
<i>Description</i>	<ul style="list-style-type: none"> <li>▶ Project appraisal and project formulation covering all FAO fields of activity and various funding sources; also including the whole FAO project portfolio (app. 15 projects) in the Second UNDP Country Programme;</li> <li>▶ Project administration and monitoring (app. 40 ongoing projects and app. 30 projects in the pipeline - national and regional - in all FAO sectors of work and covering all funding sources); continuously in charge of projects and activities related to: agricultural extension, training, education - including a number of projects introducing the use of a-v means in agricultural education and training; dairy development; agro-processing; and water management;</li> <li>▶ Regular liaison with government agencies, project authorities and other concerned institutions within agriculture, animal husbandry, forestry, food industry, fishery, water conservation etc.;</li> <li>▶ Regular project monitoring and evaluation;</li> <li>▶ In day-to-day charge of the Representation (with 18 employees) for substantial periods of time in 1985/86.</li> </ul>

<i>Date</i>	1981-1983
<i>Location</i>	Denmark
<i>Company</i>	China Information Service, University of Aarhus
<i>Position</i>	<b>Co-manager</b>
<i>Client</i>	
<i>Description</i>	<p>Tasks:</p> <ul style="list-style-type: none"> <li>▶ Development of business strategy;</li> <li>▶ Marketing of the services;</li> <li>▶ Day-to-day management;</li> <li>▶ Organisation of staff training;</li> <li>▶ Consultancies on market entry related issues for Danish companies;</li> <li>▶ Documentation and research on selected topics (China's foreign trade reforms and China's computer industry);</li> <li>▶ Editing and writing articles for "Kina Information" (China Information);</li> <li>▶ Teaching short-term courses on modern China for Danish business, particularly business practice in China.</li> </ul>

<i>Date</i>	1979-1981
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<i>Location</i>	Denmark
<i>Position</i>	<b>Free-lancer</b>
<i>Description</i>	Free-lance assignments as: <ul style="list-style-type: none"> <li>▶ Journalist (1979-1983) (app. 50 background articles on China for Danish newspapers and magazines);</li> <li>▶ Teacher of modern Chinese language (language laboratory, grammar, phonetics, linguistics, and text reading) at the Institute of East Asian Studies, University of Aarhus, Denmark; and of various aspects of modern Chinese society at a number of grammar schools all over Denmark;</li> <li>▶ Travelling public speaker on Chinese affairs.</li> </ul>

## II. OTHER ASSIGNMENTS, INCL. CONSULTANCY

<i>Date</i>	2008 February - November
<i>Location</i>	Denmark
<i>Organization</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	<b>Team Leader</b>
<i>Client</i>	Nordic Energy Research
<i>Description</i>	Study titled "Nordic Opportunities for Collaboration with China in Energy Research and Innovations" <b>May-june 2008:</b> Field work in Beijing, Shanghai, Suzhou – interviews with Chinese and Nordic stakeholders on R&D in relation to renewable energy

<i>Date</i>	2007 March -
<i>Location</i>	Denmark
<i>Organization</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	<b>Member of Board</b>
<i>Client</i>	FKK (Danish research council)
<i>Description</i>	Forskerringsskolen for regionale studier (Research School for Regional Studies)

<i>Date</i>	2007 February-November
<i>Location</i>	Nordic countries, China
<i>Company</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	Project Director, Team Leader
<i>Client</i>	Nordic Council of Ministers
<i>Description</i>	"User-driven innovation in sustainable mega-city development in Shanghai – a World EXPO 2010 Nordic initiative". Initially, to conduct a workshop to test whether it is feasible to start a project that will lead to a Nordic presence at World EXPO 2010. November: Member of NMR mission to Shanghai.

<i>Date</i>	2007 February - October
<i>Location</i>	Nordic countries, China, India
<i>Company</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	<b>Project Director, Team Leader</b>
<i>Client</i>	Nordic Council of Ministers
<i>Description</i>	"Nordic" triple helix" collaboration in knowledge, innovation and business development in China and India. To conduct a study about the feasibility of supporting Sino-Nordic collaborative ventures in research, R&D, and higher education in Shanghai and New Delhi (alternatively other sites in India). May 2007: Mission to Shanghai to interview Nordic companies, business associations/chambers of commerce, trade councils, universities, and high-tech incubators

<i>Date</i>	2007
<i>Location</i>	China

<i>Company</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	<b>Researcher</b>
<i>Client</i>	NIAS
<i>Description</i>	January: Field work in China on political identity and agency of private business people.

<i>Date</i>	2006
<i>Location</i>	China
<i>Company</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	<b>Researcher</b>
<i>Client</i>	NIAS
<i>Description</i>	May: Field work in China on business associations.

<i>Date</i>	2006 May -
<i>Location</i>	Denmark
<i>Organization</i>	NIAS-Nordic Institute of Asian Studies
<i>Position</i>	<b>Member of Executive Board</b>
<i>Client</i>	EastAsia Net
<i>Description</i>	Group of Asian studies environments seeking to develop a common platform for research and PhD education (CBS, Lund University, University of Duisburg-Essen, White Rose Asian Studies Centre/Leeds and Sheffield Universities, University of Barcelona, University of Lyon)

<i>Date</i>	2005 July – December
<i>Location</i>	Denmark
<i>Company</i>	NIAS Nordic Institute of Asian Studies
<i>Position</i>	<b>Member of reference group</b>
<i>Client</i>	Danish Ministry of Foreign Affairs
<i>Description</i>	Member of Reference Group advising Danish Ministry of Foreign Affairs on the further development of the Private Sector (PS) Programme.

<i>Date</i>	2005 October – December 2008
<i>Location</i>	Denmark and Vietnam
<i>Company</i>	NIAS Nordic Institute of Asian Studies
<i>Position</i>	<b>NIAS Project Coordinator</b>
<i>Client</i>	Royal Danish Embassy, Hanoi
<i>Description</i>	<p>Project: "Strengthening the Development Research and Policy Analysis Capacity of the Central Institute for Economic Management (CIEM) (Phase 2)".</p> <p>Tasks: NIAS Project co-ordinator. NIAS works with CIEM on strengthening its publications programme, incl. its journals, its library organization and services, and its overall strategy and organizational development (business plan).</p> <p><b>Missions</b></p> <p>Oct-Nov 2008: Preparation of work plan 2009; hand-over to NIAS Chief Librarian</p> <p>April 2008: Participation as Co-organizer of workshop: "Vietnam's Civil Society in the era of economic sustainable development and integration", April 4. Title of paper: "International Analysis and Views on the Role of Civil Society in China"</p> <p>November 2007 - Review of progress; work plan and budget for 2008; lecture; attend meeting to establish "The Economic Libraries Network in Vietnam"</p> <p>November 2006 – Review of progress; work plan and budget for 2007; lecture</p> <p>July 2006 – Invited to participate in workshop on CIEM's new organizational development plan; commented on draft and elaborated proposal for research strategy; monitoring of progress of NIAS sub-project components</p> <p>September 2005 – Planning mission</p>

<i>Date</i>	2005 March
<i>Location</i>	Denmark
<i>Company</i>	Nordic Institute of Asian Studies (NIAS)
<i>Position</i>	-
<i>Client</i>	-
<i>Description</i>	Accompanied group of political science students from the University of Copenhagen on a study visit to China. Discussed new research project on the politics of hi-tech business in China with CASS.

<i>Date</i>	2005 September -
<i>Location</i>	Denmark/Nordic countries
<i>Company/organization</i>	NIAS Nordic Institute of Asian Studies
<i>Position</i>	<b>Initiator and member</b>
<i>Client</i>	Nordic NIAS Council
<i>Description</i>	Member of Cluster Planning Group on Technology and Innovation in Asia under Asian Century Research School Network

<i>Date</i>	2005 January-June
<i>Location</i>	Denmark
<i>Company</i>	NIAS Nordic Institute of Asian Studies
<i>Position</i>	<b>Project Director; Co-editor; author</b>
<i>Client</i>	Danish Ministry of Foreign Affairs
<i>Description</i>	Research project on Asian security, the rise of China and EU security policy options.

<i>Date</i>	2005 January -
<i>Location</i>	Denmark/Nordic countries
<i>Company/organization</i>	NIAS Nordic Institute of Asian Studies
<i>Position</i>	<b>Member of Steering Committee</b>
<i>Client</i>	Nordic NIAS Council
<i>Description</i>	Member of Steering Committee of Asian Century Research School Network

<i>Date</i>	2004 August-December
<i>Location</i>	Denmark
<i>Company</i>	Nordic Institute of Asian Studies (NIAS)
<i>Position</i>	<b>Course developer</b>
<i>Client</i>	Danida's Centre for Competence Development (DCCD)
<i>Description</i>	Development and implementation of two modules of a four-module course on "Business and Private Sector Development [in developing countries]" for staff of the Danish Ministry of Foreign Affairs and Danida field advisors.

<i>Date</i>	2004 April
<i>Location</i>	Cambodia
<i>Company</i>	Nordic Institute of Asian Studies (NIAS)
<i>Position</i>	-
<i>Client</i>	-
<i>Description</i>	Familiarization visit. Meetings with research organizations.

<i>Date</i>	2003 November-January 2004
<i>Location</i>	Denmark and Vietnam
<i>Company</i>	Nordic Institute of Asian Studies (NIAS)
<i>Position</i>	<b>Team Leader</b> (4-person team)
<i>Client</i>	Danida
<i>Description</i>	Review of Assistance to the National Academy of Public Administration (NAPA), Vietnam.



<i>Date</i>	2003 January – September
<i>Location</i>	Denmark
<i>Company</i>	Nordic Institute of Asian Studies
<i>Position</i>	<b>Project Director and researcher</b>
<i>Client</i>	Danida
<i>Description</i>	Research project: "Development Co-operation as an Instrument in the Prevention of Terrorism".

<i>Date</i>	2002 January – May 2005
<i>Location</i>	Vietnam
<i>Company</i>	Nordic Institute of Asian Studies
<i>Position</i>	<b>Project Director and institutional development consultant</b>
<i>Client</i>	Danida
<i>Description</i>	<p>"Strengthening the Development Research and Policy Analysis Capacity of the Central Institute of Economic Management".</p> <p>Scope of work:</p> <ul style="list-style-type: none"> <li>▶ Supervision and monitoring of project implementation, technical backstopping, financial management, contract revisions</li> <li>▶ Organisation of a study tours for CIEM and MPI management and CIEM staff</li> <li>▶ Elaboration of an institutional development plan (IDP) for CIEM</li> <li>▶ Support to CIEM's library</li> <li>▶ Guest lectures at CIEM</li> <li>▶ Quality assurance</li> </ul> <p>7 missions.</p>

<i>Date</i>	2001 (November)
<i>Location</i>	Mozambique
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Team Leader and private sector specialist</b>
<i>Client</i>	Danida
<i>Description</i>	Identification Mission for private sector development in agriculture in Cabo Delgado under the ADIPSA sub-component) within the Agricultural Sector Programme Support (PROAGRI).

<i>Date</i>	2001 (September-October)
<i>Location</i>	Tanzania
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Team Leader and Business Sector Policy and Institutional Development Specialist</b>
<i>Client</i>	Danida
<i>Description</i>	Strategic Identification Mission for the Development of the Second Phase of the Business Sector Support Programme in Tanzania

<i>Date</i>	2001 (August)
<i>Location</i>	Vietnam
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Quality Assurance Expert</b>
<i>Client</i>	Danida
<i>Description</i>	Technical Assistance to Economic Reform Project. Tasks: Establishment of quality assurance programme

<i>Date</i>	2001 (January; April; November)
<i>Location</i>	Mozambique
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>External Consultant</b>
<i>Client</i>	Danida
<i>Description</i>	Elaboration of strategy, management procedures and activity programmes for Private sector development (ADIPSA) within the Agricultural Sector Programme Support (PROAGRI).

<i>Date</i>	2001 (January-February)
<i>Location</i>	Malawi
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Team Leader and Business Sector Policy and Institutional Development Specialist</b>
<i>Client</i>	Danida
<i>Description</i>	Elaboration of components for a business sector programme ('Malawi Business Development Initiative' – MABUDI).

<i>Date</i>	2000 (October)
<i>Location</i>	Kenya
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Team Leader and Institutional and Organisational Specialist</b>
<i>Client</i>	Danida
<i>Description</i>	Under a micro-enterprise development project (MEDP), leader of 3-member team to formulate a programme for establishment of 5 business development centres in the districts of Taita Taveta, Kwale, Kitui, Makueni, Thika.

<i>Date</i>	2000-2001
<i>Location</i>	Denmark-Poland
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Deputy Project Director</b>
<i>Client</i>	Danish Agency for Industry and Trade
<i>Description</i>	Business Development Eastern Europe: Poland Agro-industry (Phase 2) - Responsible for quality assurance.

<i>Date</i>	2000 (Feb.- May)
<i>Location</i>	Ghana and Mozambique
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Team Leader and Private Sector Specialist</b>
<i>Client</i>	Danida
<i>Description</i>	Leader of 4-member team to formulate a Pilot Business Development Initiative (PBDI) to enhance support to business sector development within Danish sector programmes.

<i>Date</i>	2000 (Feb. – May)
<i>Location</i>	Ghana, Mozambique, Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Team Leader and Private Sector Specialist</b>
<i>Client</i>	Danish Ministry of Foreign Affairs
<i>Description</i>	Leader of 4-member team to assist in the implementation of two workshops on business sector development in Ghana and Mozambique and a conference for Danish companies on the involvement of Danish enterprises in Danish development assistance. Activities were part of the process to formulate a new strategy for Danish international development assistance, Partnership 2000.

<i>Date</i>	2000 March
<i>Location</i>	Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Course Leader</b>
<i>Client</i>	Danish Ministry of Foreign Affairs
<i>Description</i>	Organised and supervised a one month course on policy making in the Danish dairy sector for 10 Chinese participants.

<i>Date</i>	1999 November
<i>Location</i>	India
<i>Company</i>	RAMBOLL

<i>Position</i>	<b>Private Sector Specialist</b>
<i>Client</i>	DANIDA
<i>Description</i>	Private sector specialist in team to review Indo-Danish Tool Room project and to prepare Danida exit-strategy.

<i>Date</i>	1999 April
<i>Location</i>	Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>External Consultant</b>
<i>Client</i>	Danish Export Credit Fund
<i>Description</i>	Elaboration of TOR for appraisal of a joint-venture meat processing plant in the Czech Republic

<i>Date</i>	1999 (Jan.-April)
<i>Location</i>	Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>External Consultant</b>
<i>Client</i>	Danida
<i>Description</i>	Elaboration of a summary paper and a policy oriented memorandum on Danida's future assistance to business and private sector development in Danida's partner countries.

<i>Date</i>	1998 – 2000
<i>Location</i>	Denmark-Poland
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Deputy Project Director</b>
<i>Client</i>	Danish Agency for Industry and Trade
<i>Description</i>	Business Development Eastern Europe: Poland Agro-industry (Phase 1). Management support to match-making between Polish and Danish companies within the Agro-industry

<i>Date</i>	1998 (Sept.) –1999 (Dec.)
<i>Location</i>	Denmark/Russia
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Project Director</b>
<i>Client</i>	EU
<i>Description</i>	Support to SME Development Agencies and Business Communication Centres in Russian Federation (SMERUS96). Tasks included: <ul style="list-style-type: none"> <li>▶ Development and implementation of a new Project Mid-term Strategy focusing on enhanced co-operation in the network of SME Agencies tutored by the Russian Agency, amongst others through SIORA Net, an internet based platform for provision of information and delivery of services to the Russian SME sector and relevant support agencies</li> <li>▶ Home office management of the project, including technical, financial, and management back-stopping of Team Leader based in Moscow and team members in 7 different locations in Russia;</li> <li>▶ Regular management visits in support of: strategy development, specific national and international business development activities, development of business advisory services and the related tools, staff development plans, Directors' and team meetings, implementation of operational procedures, and project evaluation</li> </ul>

<i>Date</i>	1997
<i>Location</i>	Denmark
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Senior Consultant</b>
<i>Client</i>	EU
<i>Description</i>	Organisation of a study tour for participants from an integrated rural development project in Kyrgyzstan to study Danish slaughter houses

	and food processing enterprises.
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<i>Date</i>	1997-2001
<i>Location</i>	Denmark and Peru
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Project Director</b>
<i>Client</i>	EU
<i>Description</i>	"Apoyo a la Promoción de Exportaciones de las Pequeñas y Medianas Empresas". The project aimed to assist 400 Peruvian SMEs in 7 non-traditional export sectors to become exporters. Also worked as Export Promotion Expert.

<i>Date</i>	1997 (April-May)
<i>Location</i>	China
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Senior Consultant</b>
<i>Client</i>	EU
<i>Description</i>	<i>China-EU Co-operation in Agriculture (CECA)</i> - Task: Review and finalization of Financing Agreement.

<i>Date</i>	1997
<i>Location</i>	China
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Senior Management Consultant</b>
<i>Client</i>	EU
<i>Description</i>	China-EU Centre for Agricultural Technology (CECAT). Tasks: June. Tasks: Finalization of possible exit strategy (business plan elaborate with external consultant) and new phase of project.

<i>Date</i>	1996-2001
<i>Location</i>	Denmark and China
<i>Company</i>	RAMBOLL
<i>Position</i>	EU-China Technical and Commercial Co-operation within the Dairy and Food Processing Sector (ALA/CHN/95/17) - <b>Member of Project Management Group, Training/Research Co-ordinator and Rural Institutions Specialist,</b>
<i>Client</i>	EU
<i>Description</i>	<p>1998 (Sept.) -2001 :</p> <ul style="list-style-type: none"> <li>▶ Member of the Executive Board of the TA Joint Venture (5 European companies). Participation in regular meetings of the Board.</li> </ul> <p>1996-1998:</p> <ul style="list-style-type: none"> <li>▶ Member (one of two) of the Project management Committee established by the consortium (5 European consulting companies) behind the Technical assistance Contract (until Sept. 1998).</li> </ul> <p>1998 - 1999:</p> <ul style="list-style-type: none"> <li>▶ Business Component: Associated with the preparation of the component and member of its Management Committee (Oct. 1998-2001). Involved in various business matching initiatives between European and Chinese companies.</li> </ul> <p>1996 - 2001:</p> <ul style="list-style-type: none"> <li>▶ Training Co-ordinator.</li> </ul> <p>1997 - 2001:</p> <ul style="list-style-type: none"> <li>▶ Research Co-ordinator. Tasks: Initiation and management of nine research projects within the field of animal production, farming systems, China's dairy sector and the WTO, strategy for the Chinese dairy sector, and adult learning. Organisation of two workshops of WTO and China's dairy sector and on a strategy for China's dairy industry</li> </ul> <p>14 missions undertaken as Training and Research Co-ordinator</p> <p>1997-1998:</p> <ul style="list-style-type: none"> <li>▶ Rural Institutions Specialist. Tasks: Elaboration of a framework for</li> </ul>

	establishment of dairy farmers' technical associations (DFTAs). Elaboration of sample statutes. Development of work plan. 3 missions undertaken as Rural Institutions Specialist.
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<i>Date</i>	1996
<i>Location</i>	Mongolia
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Senior Consultant</b>
<i>Client</i>	
<i>Description</i>	Business visit to develop RAMBOLL activities in the agricultural, agri-business and environmental sectors.

<i>Date</i>	1991-1996
<i>Location</i>	Beijing, China
<i>Company</i>	RAMBOLL
<i>Position</i>	<b>Co-Director, the China-EU Centre for Agricultural Technology (CECAT)</b>
<i>Client</i>	EU
<i>Description</i>	<p>Duties:</p> <ul style="list-style-type: none"> <li>▶ Formulating the strategy for and participating in the establishment of a comprehensive, market driven, partly self-financing service organisation under the Chinese Ministry of Agriculture with more than one hundred employees. The Centre offered various services to EU and Chinese partners involved in technical and commercial co-operation in the agricultural sector – both upstream and downstream. Main services: Consulting services, information and documentation services, business promotion services, training and conference services, language services, hotel and catering services;</li> <li>▶ Defining the organisation and its TOR, the TOR of its five Services (Technology Services Unit; Information and Documentation Service; International Co-operation Service; Administrative Service; and Office), and the TOR of more than 60 intermediate managers and technical and administrative staff members;</li> <li>▶ Formulation of marketing strategy and supervision of its implementation;</li> <li>▶ Responsibility for setting up an international network of contacts and client relations (ministries, organisations, institutions, and European and Chinese companies) in China and all EU member countries;</li> <li>▶ Development of business services, incl. business promotion and match-making activities on behalf of company clients; business project formulation; representative functions on behalf of clients; and trade services;</li> <li>▶ Supervision of and participation in the organisation of a number of international business seminars, meetings, conferences and delegations;</li> <li>▶ Supervision of more than a hundred service projects with external clients (private companies; international donor organisations such as EC, ADB, WB and WFP), and direct involvement in at least half of them (market studies; information services; consultancy; conferences and seminars; language training courses);</li> <li>▶ Project formulation missions to different parts of China;</li> <li>▶ Initiation, planning and supervision of conferences, seminars etc.;</li> <li>▶ Team Leader of an international team comprising long-term and short term experts in a wide range of disciplines.</li> </ul>

### III. CONFERENCES/SEMINARS/WORKSHOPS

2009 (June)

**Co-organizer** of PhD course in connection with: 9th conference of the Nordic Association for Chinese Studies (NACS) the 4th Annual NNC conference at

- University of Iceland. Conference title: "China's Economy, Environment and Education". PhD course: "China's Economy, Environment and Education in the context of Civil Society and Local governance" (preliminary title).
- 2008 (November) **Co-organizer** (with Asianettverket in Norway and NTNU) of 3rd Annual NNC Conference (and PhD course): "Asian Creativity in Culture and Technology", NTNU, Trondheim, 12-16.11.2008; Title of paper: "Energy security and innovations in the renewable energy system in China". Co-organizer of associated PhD course
- 2008 (Sept.) **Co-organizer** of conference: "Asia in the 21st century – new perspectives", at Copenhagen University (Joint launch of Copenhagen University Asian Dynamics Initiative and NIAS 40<sup>th</sup> anniversary)
- 2008 (September) **Co-organizer** of half-day event to mark the launching of Copenhagen Asian Dynamics Initiative (ADI) and NIAS 40<sup>th</sup> anniversary
- 2008 (April) **Co-organizer of workshop**: "Vietnam's Civil Society in the era of economic sustainable development and integration", CIEM, Hanoi, April 4. Title of paper: "International Analysis and Views on the Role of Civil Society in China"
- 2008 (throughout) **Lectures**: "China's demographic, social, and political challenges" (Rotary, Sjøllerød); "China's Transitions" (Gallery Gl. Strand); "China after the olympics – sick milk, sick system, or business as usual? (International Debat, Depart. of Political Science, Copenhagen University); "R&D and Renewable Energy: Where is China Heading and what are the Danish Options?" (Asia Business Forum; "Renewable energy and energy security in China" (CIEM, Hanoi); "Nordic Collaboration with China in Energy R&D" (Presentation jointly with Chen Yong at workshop: "Towards a competitive Nordic Research and Innovation Area in Energy", Nordic Energy Research, Oslo)
- 2007 (November) **Participation** in workshop: "NORDEN 2007 Nordic Region of Opportunity – Close to You", Shanghai. Title of presentation: "Norden in China, China in Norden Matchmaking in the Global Knowledge Economy". (Organized by Nordic Council of Ministers
- 2007 (October) **Participation** in "China-Europa Forum: Workshop on the Position of China and Europe in the Global System of Production and Trade". Title of presentation: "The EU-China strategic partnership from within: Dealing with asymmetry and conflicting interests" (Organized by CASCC in Turin, Italy)
- 2007 (August) **Participation** in workshop in Copenhagen: "The Chinese Individuals and Their Collectives". Paper: "Individualization and Politics in China: The Political Identity and Agency of Private Business People" (Organized by Oslo University research project: "Chinese Individuals and their Collectives")
- 2007 (June) **Participant**: Danish Asia Forum inaugural meeting. Keynote: "Perspektiver for udviklingen i Asien, herunder betydningen af klima og energi"
- 2007 (June) **Co-organizer** (with Jan Annerstedt, CBS, and Thommy Svensson SSAAPS) of workshop to prepare international research project titled: *New Asian Dynamics: 'Global Shifts?'* (Asian mega-cities as competitive hubs for innovation)
- 2007 (May) **Organizer, Chair, and Moderator**: *Nordic Workshop on User-driven innovation in sustainable mega-city development in Shanghai - a World EXPO 2010 Nordic initiative*, Gentofte, Denmark. Presentation of the project concept
- 2007 (March) **Participation** in conference organized by the Nordic Council and the Nordic Council of Ministers, "Nordens konkurrensförmåga i en global omvärld". Title of presentation: "Marknadsföra/göra Norden till en märkesvara", Copenhagen
- 2007 (throughout) **Seminars/lectures**: "China in Africa: What are the motivations" (Politiken, panel with Danish Minister of Development Assistance); "China and Africa: Partners in Development and Security?" (DIIS, Copenhagen); "India and Kina i et nytt verdensbilde – fremtidens videns- og teknologibase" (Norwegian Ministry of Education); "Politics and business in China: The secrets of businesses lobbying in an autocratic environment" (Lundaekonomerna, Lund University); "China – the historical Project"; "Working in China" (Vestas Towers/Living Institute); "China's 17th Party Congress. Five more years for Hu Jintao" (CIEM, Hanoi); "17th CPC National Congress: The new 5th Generation Leaders and how they will influence the Development in China" (Danish-Chinese Business Forum, Copenhagen)
- 2006 (Nov.) **Co-organizer** of 1st Nordic NIAS Council conference and Asian Century Research School Network PhD course: "Asian Studies at a Turning Point", Turku, Finland

- 2006 (Sept.) **Co-organizer** of international conference: "New Asian Dynamics in Science, Technology and Innovation", Gilleleje, Denmark
- 2006 (Sept.) **Participation** in NORASIA IV, conference of the Norwegian Asia Nettverket. Paper: "Second Wave Outsourcing – Technology and Innovation in China"
- 2006 (May) **Participation** in Workshop on "China Individualism Project", Xiamen University. Paper: "China's Business associations: Collective brokers of individual interest or corporatist state agents cultivating clients?"
- 2006 (January) **Participation and discussant** in "Responsibly made in China? Chinese Development and Corporate Social Responsibility" organized jointly by CBS and NIAS
- 2006 (May) **Participation** in Workshop on "Modern Turn in Governance", University of Duisburg. Paper: "China's Business associations: Collective brokers of individual interest or corporatist state agents cultivating clients?"
- 2006 (throughout) **Seminars/lectures:** "The Asian Challenge" "The Nordic Countries and Asia: Globalization and Partnership" (Workshop organized by Nordic Council and Ministers and NIAS); "China: Superpower or giant on Clay feet. Political and resource perspectives on China's recent development" (Dansk Geografisk Selskab); "Challenges to Governance and Democratization in China" (Copenhagen Business School, Executive Master Class); "Key Development Issues for China" (Asia Update at European Parliament, organized by European Alliance for Asian Studies); "China.complexculture@where?" (Mandag Morgen, IFU, TORS/University of Copenhagen); "Between business and politics – Business organizations in Denmark and the EU" (Nanjing University of Finance and Economics); "Faldgruber på Kinas vej mod supermagtstatus" (Forskningens Døgn); "Kina – hvorfor en base for teknologiudvikling?" (Confederation of Danish Industries); "China in Africa – How can Denmark handle the Chinese Challenge" (Ulandsfagligt Selskab); "Indigenous or open innovation and technology development in China – who is in charge?" (CIEM, Hanoi);
- 2005 (August) **Participation** in ICAS 4, Shanghai, China; organized by Shanghai Academy of Social Sciences and IAS (Leiden). Chair and discussant (6 papers) at two panels on "Distribution of Power in Vietnam: Legitimizing and Contesting Power"
- 2005 (June) **Co-organization of and participation** in "Forging Partnership", a workshop on Nordic and Japanese aid in Asia; organized by European Institute of Asian Studies, Stockholm, CMI, IDS, Helsinki University, Hosei University, and NIAS. **Chair** of Panel
- 2005 (June) **Participation** in 7<sup>th</sup> Bi-annual Nordic Conference on Chinese Studies: China and Globalization: Poverty, Inequality and Welfare Reforms, organized by NACS – Nordic Association on Chinese Studies. **Paper:** "Farmers organisations in China: Empowerment dimensions in the development of China's rural civil society". **Discussant.**
- 2005 (throughout) **Seminars/lectures:** "Farmers Organisations in China: Empowerment Dimensions in the Development of China's Rural Civil Society" (Dept. of Political Science, University of Copenhagen); "Tænkningsgeografi i Kina" (The Geography of Thought in China) and "På arbejde i Kina" (At Work in China) (Symbol/NIRO); "The Beijing Olympics: Implications for China's "Rise" as a Superpower" (Play the Game, Copenhagen); "Membership, lobbying or corruption: China's Private Business People Enter the Political Scene" (Copenhagen Business School; University of Aarhus; Bergen University)
- 2004 (December) **Participation** in Conference at Chinese Institute of Reform and Development (CIRD), Hainan: "International Symposium on the Establishment of Farmers Organizations and the Sustainable Economic-Social Development in China". Keynote paper: "Farmers organisations in China: Hope for Survival? Empowerment dimensions in the development of China's rural civil society"
- 2004 (September) **Participation** in the "7th European Conference on Agriculture and Rural Development in China (ECARDC)", London. Title of paper: "Farmers Organizations in China: Hope for Survival? Empowerment Dimensions in the Development of China's Rural Civil Society"
- 2004 (May) **Co-organiser** of and **participant** in: "New Chinese Migrants and Globalisation of Chinese Overseas Migration (ISSCO V)". Organised by Department of Asian Studies, University of Copenhagen and NIAS

- 2004 (March) **Co-organiser** (with Central Institute of Economic Management, Hanoi) of and participant in international conference in Hanoi: Vietnam's International Economic Integration - Opportunities and Challenges
- 2004 (February) **Participation** in International Conference on Contemporary Rural development in China. organized by College of Humanities and Rural Development, China Agricultural University. Paper: "Farmers organisations and rural development"
- 2004 (Jan.) **Participation** in Annual Conference of Norsk Geografisk Selskab. Presentations - Plenum: "Mission Impossible? – Challenges to Communist Party Rule in China"; China Panel: "China's Private Sector and the Party-state: Are there Limits to their Common Interests?"
- 2004 (throughout) **Seminars/lectures**: "Mission Impossible? – Challenges to Communist Party Rule in China" (Danish MFA; Officers' Training Centre, Royal Danish Air Force; Danish Institute for Future Studies); "A new elite in China" (China-Denmark Society); "The setting and the role of the private business sector in developing countries" (Danish MFA; CCIEM, Hanoi); "Working in China" and "The Chinese language" (Symbol/ECCO); "Farmers organizations in China: Hope for Survival? Empowerment dimensions in the development of China's rural civil society" (Universities Service Centre, Chinese University Hong Kong)
- 2003 (September) **Co-organized**: 'Democratic Transitions? Will the Internet Bring About ;ore Democracy and Better Governance?' – International Workshop on Internet, Governance and Democracy in Asia and Denmark' at the University of Aalborg. The workshop was part of the Images of Asia Festival in Denmark
- 2003 (March) **Co-organised** and implemented one-week PhD course: "Solving Methodological Problems in Social Sciences in Asia research. The course was organized with the Centre for East and South East Asian Studies at the University of Lund, Sweden, and sponsored by the Swedish School of Advanced Asia and Pacific Studies. **Lecture** on "Use of Research Based Knowledge as a Consultant – The case of the Social Impact Assessment of the China West-East Gas Pipeline Project"
- 2003 (throughout) **Seminars**: "China's Private Sector and the Party-state: Are there Limits to their Common Interests?" given at Central Institute of Economic Management (CIEM), Hanoi, Vietnam (Sept.), NIAS (Sept.); Fairbank Centre, Harvard University, US (June)
- 2002 (Nov.) **Participation** in: "The First China-Nordic Gender Studies Conference – Renegotiating the Public and the Private", The Nordic Centre, Fudan University, China. **Intervention**: *Opening statement*
- 2002 (Sept.) **Participant** in the First SSAAPS Asia-Pacific Annual Conference. **Paper**: *Cool thinking? – The role of the developmental state in shaping China's dairy sector and its knowledge system*
- 2002 (March) **Participation** in the Hong Kong Workshop organised by the Swedish School of Advanced Asian Studies
- 2002 (January) **Intervention** (summary of proceedings) at 'Asian Crisis – Four Years After' (held in Oslo). The conference was organised by the Asia Research Network in Norway
- 2001 **Intervention** at a seminar (held in Denmark) for Danida Chief advisors and consultants regarding the role of the private sector in agricultural development (Client: Danida)
- 2001 **Co-organiser** of a seminar on a Chinese Dairy strategy (held in Beijing). The seminar was organised by the Research Centre for the Rural Economy (RCRE) under the Chinese Ministry of Agriculture to present the results of a research project organised under EU-China Technical and Commercial Co-operation within the Dairy and Food Processing Sector (ALA/CHN/95/17)
- 2001 **Co-organiser** of a seminar on China's Dairy Industry and WTO with the Agricultural Economics Institute under the Chinese Academy of Agricultural Sciences (held in Beijing)
- 1998 **Organiser** of two-day workshop at DANIDA sponsored overseas General Management Course on institutional strengthening and rural development (held in Denmark)
- 1997 - 2000 **Regular workshops** at DANIDA's training centre 'Hornbækhus' on institutional strengthening and capacity building
- 1996 **Co-organiser** of the *Sino-European Seminar on Farmers' Technical*



- Organisations* organised by the Research Centre for the Rural Economy under the Ministry of Agriculture under the P.R.C. and the China-EU Centre for Agricultural Technology (at Handan, Hebei Province). Co-sponsored by Naumann Foundation and Ford Foundation
- 1996 Invited as **Chairperson** in one of the sessions of *Agri-business China '96*
- 1995 **Co-organiser** of the *International Seminar On Management Of Agricultural Information as a Resource For Agricultural Development* organised by the China-EU Centre for Agricultural Technology (at CECAT, Beijing)
- 1995 **Participant** in the Fourth Session of *the European Conference on Agricultural and Rural Development in China (ECARDC)* at Manchester University, Holland. Presentation: Introduction to CECAT
- 1995 **Co-organiser** of the *International Seminar on Women in Agriculture and Their Participation in development of Agricultural Technologies* organised by the All-China Women's Federation and The Ministry of Agriculture of the P.R.C. (at CECAT, Beijing). Co-sponsored by Naumann Foundation and Ford Foundation
- 1993 **Co-organiser** of *International Seminar on Wholesale Marketing of Fresh Produce* organised by the Policy, Law, and Reform Department of the Ministry of Agriculture and CECAT on reforms of the fresh produce wholesale marketing system in China (at Chengdu, Sichuan Province)
- 1992 **Co-organiser** of a CECAT seminar on *Technology Transfer Between Europe and China in the Agricultural Sector* (at Changping County, Beijing)
- 1991 Second Session of *the European Conference on Agricultural and Rural Development in China (ECARDC)* at Leiden University, Holland. Paper: "We have to Adopt Innovations - Farmers' Perceptions of the Extension-Farm Interface in Renshou County, China"
- 1990 **Co-Organiser** of a two-day seminar for China-researchers in Denmark titled: *Problems Related To Field-research in China*. Interventions: "Recollection Data - How Reliable Are They?"; "The China-Researcher as a Consultant"
- 1990 The *Seventh Annual Conference of the Nordic Association for Southeast Asian Studies* in Co-operation with the Nordic Institute for Asian Studies: *Asian Societies in Comparative Perspective*. Title of paper: "Agricultural Extension in China - A Perspective from Renshou County"; Title of Plenum Intervention: "Agricultural Extension in a Comparative Perspective"
- 1989 **Series of Seminars** in Beijing, Wuhan and Renshou County in China on agricultural extension in Denmark for Chinese agricultural extension specialists
- 1989 **A series of three seminars** at commercial schools in Denmark on 'Marketing in China'
- 1989 **Initiator and Co-organiser** of the first Session of *the European Conference on Agricultural and Rural Development in China (ECARDC)* at Sandbjerg Castle, Denmark. Title of paper: "China's Agriculture Towards 2000: Projecting the Unprojectionable"
- 1988 **Co-organiser** of a DANIDA-sponsored **Seminar On Project-Related Training In China**. Paper on project-related training
- 1988 **Seminar** on agricultural extension in China at Overseas Development Institute in London. Paper: "The Agricultural Extension System in China"
- 1988 **Seminar** organised by the Nordic Association for the Study of Education in Developing Countries. Title of paper: "The Role of Training in Technology Transfers to China: A Case Study of the Danish Experience"
- 1982 **Co-organiser** of the Symposium: *China in the 1980s - and Beyond: Political, Economic, and Cultural Perspectives* at Sandbjerg Castle, Denmark
- 1979 The **London China Seminar**. Title of paper: "A Theory of Transitional Society: Mao Zedong and the Shanghai School"
- 1978 **Participation** in the Scandinavian conference: *Modern China: Literature and Society*, Institute of East Asian Studies, University of Aarhus. Title of paper: "Startskuddet til opgøret med Kulturrevolutionen" (Settling Accounts with the Cultural Revolution: The Beginnings)

#### IV. PEER REVIEWS AND ACADEMIC REVIEW COMMITTEES (since 2002)

- 2009 **Member of the review panel** for PhD dissertation at NTNU: Gard Hopsdal Hansen. Encounters on the far side – Internationalization and domestication of

- Norwegian Lifeboats in China
- 2008 **Review of MS** for *Ethnography*
- 2008 **Review of MS** for *Environmental Science and Policy*
- 2008 **Member of review panel** for PhD dissertation, G.K. Smith: The Political Economy of Agricultural Extension in Rural Anhui, ANU
- 2007 **Member of the review panel** for PhD dissertation at Lund University, Inst. of Geography. Yehia Mahmoud, Chinese Development Assistance and West African Agriculture: A Shifting Approach to Foreign Aid?
- 2007 **Member of second review panel** for PhD dissertation at Norwegian National Technical University (NTNU), Inst. of Geography: Shen, Yuling, The Water Dragon King. Water and Land Management in Xinjiang, China. Department of Geography, Faculty of Social Science and Technology Management
- 2007 **Review** of ms for *The Copenhagen Journal of Asian Studies*
- 2007 **Review** of ms for *China Aktuell-Journal of Current Chinese Affairs*
- 2007 **External assessor** at the WELLcontest 2007 on CSR (Grundfos in China Project) at CBS
- 2006 **Member of review panel** for PhD dissertation at Norwegian National Technical University (NTNU): Shen, Yuling, The Water Dragon King. Water and Land Management in Xinjiang, China. Department of Geography, Faculty of Social Science and Technology Management
- 2006 **Review** of ms for journal '*KNOWLEDGE, TECHNOLOGY & POLICY*'
- 2006 **Member of Review Panel** for Assistant Professorship at Department of Asian Studies, University of Aarhus
- 2003 **Member of Review Panel** for 2 Post Doc positions at Centre for East and South East Asian Studies, Lund University
- 2002 **Review** of ms for '*Journal of Development Studies*'

## V. OTHER POSITIONS

- 2008 - Member of the Editorial Board, *Journal of China in Comparative Perspective* (JCCP).
- 2008 - Member of the Editorial Board: Ecological Economy (CN53-1197/F, ISSN1673-0178), sponsored by Yunnan Education Publishing House, Sichuan University of Science & Engineering and Chinese Ecological Economics Society.
- 2008 - Member of Academic Advisory Committee of the CCPN (China in Comparative Perspective Network) based at London School of Economics
- 2008 Member of the Steering Committee for "Asian Dynamics Initiative", Copenhagen University
- 2007 - Member of the Advisory Scientific Council of the PhD programme: 'Extra-European answers to globalization', L'Orientale, University of Naples
- 2007 - 2008 Member of the Board of the Danish Research School for Regional Studies
- 2006 - Member of editorial board, Vietnam Economic Management Review
- 2005 - Honorary Member of Observatory of China in Portugal, Technical University of Lisbon, Social and Political Sciences Faculty
- 2005 - 2009 Member of the Head of Institutes Group, Faculty of Social Sciences, University of Copenhagen
- 2004 - Member of the Advisory Board of China Aktuell (Hamburg)
- 2003 - Appointed external examiner for the Masters Program in Conflict Mediation (Master i Konfliktmægling), Faculty of Law, University of Copenhagen
- 2003 - 2005 Member of the Advisory Committee to the College of Humanities and Development, China Agricultural University
- 2003 - Member of the Advisory Board, Asia Europe Journal. Intercultural Studies in the Social Sciences and Humanities
- 2002 - 2008 Member of the Board of The Centre for East and Southeast Asia, University of Lund, Sweden
- 2002 - 2008 Member of the Board of the Nordic Centre in India
- 2002 - 2008 Member of the Council of Nordic Centre Fudan
- 2002 - 2008 Member of the Board of the European Alliance for Asian Studies
- 2002 - 2006 Chairman of the body of external examiners in China studies, University of Copenhagen and University of Aarhus, Denmark
- 1994 - External examiner in China studies, University of Copenhagen and University of

- 1974-75 Aarhus, Denmark  
Chairman of the Academic Supervisory Council, Institute of East Asian Studies.  
Responsible for developing a new curriculum for Modern China Studies at the  
Institute
- 1973-77 Member of the Administrative Council, Institute of East Asian Studies, Univer-  
sity of Aarhus, Denmark.

#### **VI. OWN TRAINING**

- 2005 Coaching sessions for better leadership at Copenhagen University
- 2000 Course on leadership and values in management (joint course between The  
Danish Bank, Post Denmark, the Danish Police, and the Danish Girl and Boy  
Scouts)
- 1998-99 Course for newly appointed heads of departments in RAMBOLL focusing on  
team building, communication, personal management skills development,  
conflict resolution and negotiations
- 1998 Facilitator of and participant in a 3-day course on sector program support in  
development organised for RAMBOLL staff.
- 1996 Organiser and participant in a one week management training course for  
CECAT management focusing on: the formulation of a corporate vision, mission  
statements, and strategy; team building; intercultural communication.
- 1989 1 week training course in design of case-studies.
- 1989 1 week training course in the use of computerised databases in historical  
research.
- 1983 3 weeks DANIDA training course for experts to be posted abroad.
- 1983 1 week training course on Danish agriculture.
- 1981 10 week training course in journalistic writing

*19 December 2008*

## PUBLICATIONS

## 1. JOURNAL ARTICLES; CHAPTERS IN BOOKS

1. Delman, Jørgen, and Yin Xiaoqing. Individualization and politics in China: The political identity and agency of private business people. *European Journal of East Asian Studies*, 7:1, 2008, pp. 39-73
2. Chen, Yong & Jørgen Delman. Kinas energi og klima i en globaliseret verden. (China's Energy and Climate in a Globalizing World). *Den Ny Verden* (special issue: "Tianxia – Kina I verden"), 2007:4 (publ. 2008), pp 35-56
3. Delman, Jørgen and Peter Kragelund. Kina i Afrika – Gamle alliancer med nye globalpolitiske perspektiver? (China in Africa – Old Alliances with New Geo-political Perspectives?). *Økonomi og Politik*, 79. årgang nr. 4, Dec. 2006, pp. 35-50
4. Delman, Jørgen. China's party-state and the private business sector: 'Dog wags tail' or 'tail wags dog'?, *Norwegian Journal of Geography*, Vol. 59, No. 3, September 2005 (Special Issue China), 207-216
5. Delman, Jørgen, Cool thinking? – The role of the party-state in shaping China's dairy sector and its knowledge system. *China Information*, Vo. XVII, No. 2, 2003, pp. 1-35
6. Delman, Jørgen. Kinas private erhvervsliv og parti-staten: Er der grænser for interessesammenfaldet" (China's Private Business Sector and the Party-State: Are There Limits to Their Common Interests?). *Politologiske Studier*, Årgang 6, nr. 2 (2003), pp. 83-93 <http://politologiske.dk/numre/18/kinasprivate.pdf>
7. Delman, Jørgen. Kinas Landbrug – selvforsyning eller tilpasning til verdensmarkedet? (China's Agriculture – self-reliance or adaptation to the world market). Østergaard, Clemens Stubbe og Jørgen Delman. *Kina – 50 år - Lavindkomstland og Industrination* (China 50 Years – Low income country and industrial Nation), København: Center for Udviklingsforskning, Særunummer af *Den Ny Verden*, 1999, nr. 2, pp. 44-67
8. Kulander, Greg and Jørgen Delman. Getting to the Grassroots - Human Resource Development for Agricultural Extension in China, *Journal of Extension Systems*, Vol. 9, No. 2, December 1993, pp. 65-132
9. Delman, Jørgen. "We have to adopt innovations" - Farmers' Perceptions of the Extension-farmer Interface in Renshou County. Vermeer, E.B. (ed.). *From Peasant to Entrepreneur: Growth and Change in Rural China*. Wageningen: PUDOC, 1992, pp. 83-103
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